

Collins Co., Ltd.

2023 Investor Conference

Please leave your questions or comments during our live broadcast. We will submit feedback to your message via the official website of Collins Co., Ltd. www.collins.com.tw

Investor Relationship Mr. Perry Wang, Vice President and CFO/Spokesman





Investor Conference

for the Year of 2023

Presenter: Dr. Jessy Lee President

November 29, 2023

Disclaimer

This report is based on information that the Company obtained from existing sources. Some information may be affected by uncertain factors resulting in any discrepancy between the original plans and future prospects.

Any adjustment or change will be notified on the <u>Market</u> <u>Observation Post System (MOPS)</u>.



Agenda

- Company Profile
- Business Scope
- Business Introduction
- Financial Results
- Invest for the Future
- Corporate Sustainability
- Business Development Strategy
- Q&A

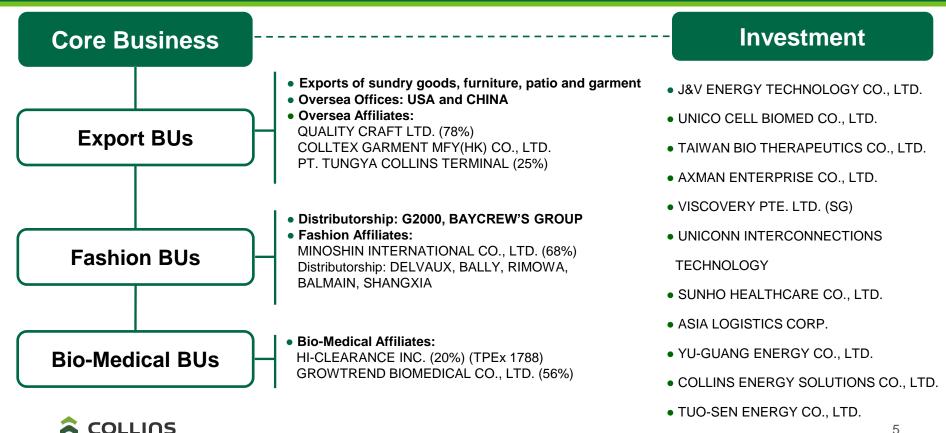


Company Profile

- Established: May, 1969
- Shares listed in TWSE (stock code: 2906) since December, 1989
- Capital: NTD2.091 billion
- Number of Employee: 841
- As of September 2023:
- Consolidated assets = NTD11.371 Billion
- Consolidated revenue = NTD5.8 Billion
- Book value per share of the Company = NTD15.66

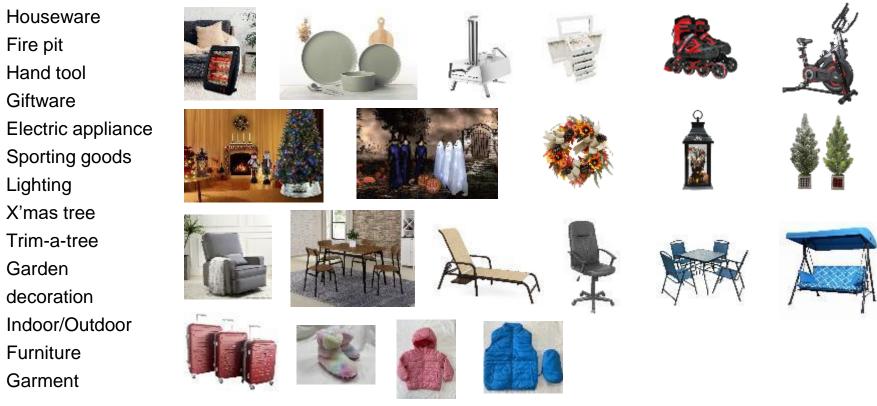


Business Scope



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Export



B2C in AMAZON

Starting from Q3 2021, Collins initiated a B2C business by launching grill accessories with selfowned brand "MAGIC FLAME" via Amazon USA.

Starting from Q3 2023, we have provided pizza oven roasting stoves.









B2C in AMAZON

Starting from Q1 2023, Collins initiated a B2C business by launching electric toothbrush with self-owned brand "ORAL MASTER " via Amazon USA.





HQ in Vancouver Canada, Quality Craft founded in 1984. QC has provided design and handy solutions that help people to renovate home, working/playground environment, specialized in branding and R&D. QC holds 19 patents and 48 registered trademarks, it owned three well-known brands as ADMIRA, MONTEZUMA and BLUE SKY. Collins has invested in it since 1995 with 78% stake.



Colltex Garment established in Hong Kong since 2006 by Collins. It dedicates to the ODM business for European and American brands of apparel with outsourcing its manufacturing worldwide.





PT.TUNGYA COLLINS TERMINAL (TCT) was established in Indonesia in 1993. Its main business scope includes container distribution yards, freight, customs clearance, and warehousing services. Currently, it has distribution yards totaling 59,000 square meters and warehousing centers spanning 50,000 square meters in Jakarta and Surabaya. The company is equipped with approximately 50 heavy-duty machinery and about 130 container trailers. TCT has 500 staff and Collins currently owns a 25% stakeholding.



Container Yard



Trucking & Clearance



Warehouse



Being the exclusive distributor of G2000 in Taiwan, there're 71 mono-brand stores, including 30 free-standing and 41 shopping counters.

Online shopping platform was launched on the Internet and mobile apps, promoting onlinemerge-offline business.

G2000 is applying the Automated Guided Vehicle (AGV) system in Shulin Center to save manpower, increase efficiency of stock arrangement, and enhance speed of shelving.





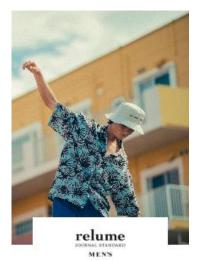
Starting from March 2023, Collins has established a closer cooperative relationship with Japan's BAYCREW'S GROUP (BCG) to jointly develop its brands of clothing, catering and other product categories in Taiwan. Currently, there are 7 BCG-related counters in Taiwan (4 clothing and 3 catering counters), expecting a total of 20 department-store/mall counters island-wide in near future.





In November 2023, JOURNAL STANDARD relume, the world's first overseas independent store outside Japan, officially opened in Taipei Q square. The 2nd store is located in Mitsui LaLaPort Taichung, to be opened in February 2024. We will introduce more BCG's clothing and catering brands, to provide customers with various and diversified choices.

| Brand | Locations |
|-------------------------|--|
| JOURNAL STANDARD | 1F,Eslite Spectrum Xinyi Store |
| JOURNAL STANDARD relume | 2F,Q Square |
| | 2F,Mitsui Shopping Park LaLaport Taichung Store |
| B.C STOCK | 1F,Mitsui MOP Linkou Store |
| J.S.FOODIES TOKYO | 2F,Mitsui MOP Linkou Store |
| | 2F,Mitsui MOP Taichung Store |
| FLIPPER'S | 3F,Eslite Spectrum South West Store |





LADY'S



MINOSHIN International founded in 2014 and currently focuses on the successful operation of mono-brand stores of luxury products. Minoshin has a total of 17 physical stores in Taiwan, 1 official brand website, and 3 dedicated stores on e-comm platforms nationwide. Collins owned 68% of its stake.





Hi-Clearance, founded in 1989 and listed in TPEx since 2009, has dedicated the distribution of medical equipment and consumable products, especially hemodialysis. The current collaboration involves a total of 40 dialysis centers. Collins has possessed a majority of voting power of Board of Directors since 2016 and now holds 20% of its outstanding shares directly and indirectly.

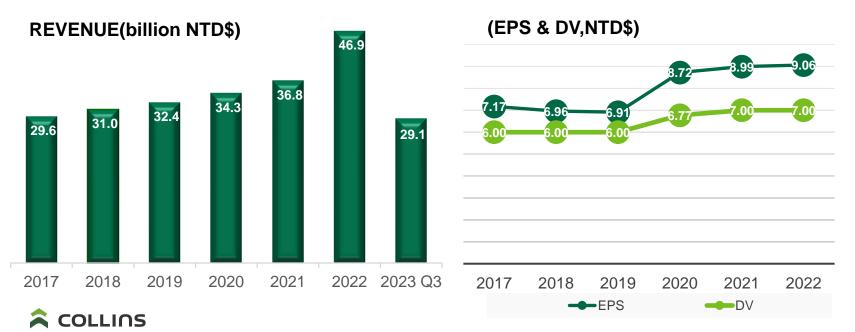
Primary Agency Brands :

COLLINS





Hi-Clearance maintains stable profitability with moderate growth. In 2022, Hi-Clearance earned an EPS of NT\$ 9.06. As of September 2023, the revenue was NT\$ 2.91 billion, with a YOY decrease of 21.9%.



Established in 2016, GrowTrend is focusing on design, production and distribution of equipments for healthcare and aesthetic medicine. The core technologies of GrowTrend include key modules for medical use, medical device translational technology, medical power supply technology, and a medical satellite factory. Currently, it holds 10 design patents, 18 utility model patents and 6 invention patents. Collins is one of its founders, holding 56% of total shares.





| Certifications and Awards | GMP | Export Certificate | CE | TFDA | FDA |
|---------------------------|----------|--------------------|----------|----------|--------|
| Bi-level PAP | Approval | | Approval | Approval | Filing |
| HIFU | Approval | Approval | | Approval | |
| Mini BiPAP | Approval | | | Approval | Filing |
| Oxygen Concentrator | Approval | | | | |

Gold medal award for "Micro Respirator" patent and bronze medal for "Baseline Tracking of Respiratory Accelerating Method" patent, on the 2023 Taiwan Innotech Expo Invention Show.









Company Profile | Investment Business

In 2019, SunHo Healthcare established Formosa Long-term Care (LTC) Corporation (FLTCC) and acquired ex-Huaji Hospital and surrounding areas in Taibao, Chiayi. It's going to set up three 200-bed LTC centers, a 98-bed hospital (including of special care ward) and daycare center. The rest surrounding land will be planned for other healthcare institutions or commercial use.

In November 2022, SunHo Healthcare received approval to operate a hospital. FLTCC received permission and started its LTC business in May 2023. Collins invested in SunHo Healthcare in 2022 and currently owned 15.6% of its stake.









Company Profile | Investment Business

Asia Logistics, originally focused on distributing tobacco and alcohol products for Taiwanese companies, has been tapping domain into logistics services for fast-moving consumer goods since 2022. The company aims to become a preferred choice in logistics distribution. Collins invested in 2022 and currently holds a 10% of its stakes.

| Partner | Business Overview |
|--|--|
| Taiwan Tobacco & Liquor Corporation | Tobacco and liquor handling and refrigerated draft beer shipping |
| ΡΟΥΑ | Warehouse to local department shipping |
| Shopee | Shopee shop-to-shop shipping service |
| FamilyMart | Store itinerant delivery |
| NITORI | Furniture delivery and assembly |





Company Profile | Green Energy Business

Collins has entered the renewable energy since February 2023. In our best efforts, Yu-Guang energy storage site was successful established in Guanyin District, Taoyuan. Afterwards, we passed the capability test from Taipower and joined the Taipower's Automatic Frequency Control (AFC) regulation reserve.

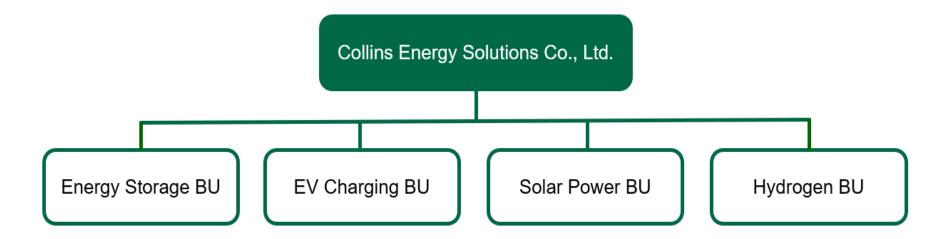






Company Profile | Green Energy Business

Collins established a holding company for new energy businesses - Collins Energy Solutions Co., Ltd. (CES), to lead the provision and integration of renewable energy. The company capital is NT\$200 million, Collins holds 51% of its shares. The scope of CES will cover four major renewable energy fields, including of energy storage, solar power, EV charging and hydrogen.





Company Profile | Green Energy Business

In August 2023, CES acquired a company named Tuo-Sen, which will operate a 4.9MW energy storage in Changhua County. We expect it obtain the capability certificate from Taipower within 1Q 2024.







Formosa Plastics Building Project Updates

- On June 16, 2023, a notice issued to all property owners for the demolition and relocation of the Formosa Plastics Building.
- By February 28, 2024, all landowners are required to complete the relocation process.
- Construction commencing officially on September 1, 2024.
- Per August 2023 updates provided by Formosa Plastics Construction Corporation, the revised property value for the whole Formosa Plastics Building Redevelopment is 101.62 billion NTD, and for Collins Corporation's revised property value is 3.94 billion NTD.





Nangang Software Park II Building

Collins acquired office on the 9th-floor of Building F, Nangang Software Park II, with 19 parking spaces. The office and parking spaces are a total of 3,566 square meters, leased out completely, and generating a monthly rental income of NT\$ 1.1 million and \$13 million annually.





Shulin Logistics Warehouse Center

Collins Shulin Building has a total inner area of 12,257 square meters in March 2023. The ground to 3rd floor (3F) all have been used by G2000 clothes warehousing, 5F and 6F are leased, 7F is served as the headquarters warehouse (4F available for lease). Monthly rental income for the 5F and 6F of Shulin Building is NT\$ 0.93 million and \$1.16 million annually.

Rooftop's solar power system generates 162.9 kw of electricity, providing annual revenue of NT\$ 0.9 million. On the two floors of the basement, there are 8 rainwater tanks with a volume of 236,000 liters.







Farglory U-TOWN Building

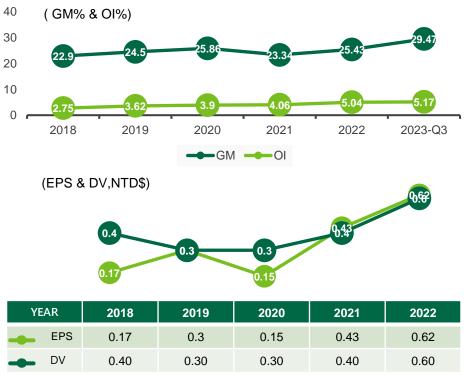
The 21st-floor office in Far Eastern U-TOWN Building C is the new Collins headquarter office, located in Xizhi District, New Taipei City.





Stable annual growth in operating revenue, gross profit margin, net profit margin, and earnings per share.

89.52 82.5 72.25 69.36 66.07 58.0 2021 2022 2023-Q3 2018 2019 2020



Revenue(billion NTD\$)



Condensed Balance Sheet

| Eiscal year Item | Jan Sep. 2023 | - / // | | % | |
|----------------------------------|------------------|--------|------------|--------|--|
| Cash& Cash Equivalents | 812,694 | 7.15 | 491,143 | 4.72 | |
| Accounts and Notes Receivable | 1,943,019 | 17.09 | 2,057,218 | 19.75 | |
| Inventories | 1,428,138 | 12.56 | 1,526,956 | 14.66 | |
| Property Plant and Equipment | 3,492,071 | 30.71 | 2,765,195 | 26.55 | |
| Intangible Assets | 1,183,870 | 10.41 | 1,248,057 | 11.98 | |
| Total Assets | 11,371,216 | 100.00 | 10,416,109 | 100.00 | |
| Total Liabilities | 4,917,275 | 43.24 | 4,641,537 | 44.56 | |
| Total Equities | 6,453,941 | 56.76 | 5,774,572 | 55.44 | |

Unit: NT Thousands

| Ratio | Sep. 2023 | Sep. 2022 |
|---------------|-----------|-----------|
| Current Ratio | 173.72% | 121.78% |
| Debt Ratio | 43.24% | 44.56% |



Condensed Income Statement

| Fiscal year Item | Jan Sep. 2023 | % | Jan Sep. 2022 | % | VAR% |
|--|------------------|--------|------------------|-------|---------|
| Net Revenue | 5,800,832 | 100.00 | 6,938,518 | 100.0 | (16.40) |
| Gross Profit | 1,709,243 | 29.47 | 1,691,087 | 24.37 | 1.07 |
| Operating Expenses | 1,409,504 | 24.30 | 1,361,412 | 19.62 | 3.53 |
| Operating Income | 299,739 | 5.17 | 329,675 | 4.75 | (9.08) |
| Non-Operating Income & Expense | 13,956 | 0.24 | 68,220 | 0.98 | (79.54) |
| Income before Tax | 313,695 | 5.41 | 397,895 | 5.73 | (21.16) |
| Net Income | 233,203 | 4.02 | 298,995 | 4.31 | (22.00) |
| Net Income Attributed to Stockholders of the Company | 59,628 | 1.03 | 115,574 | 1.67 | |
| EPS | 0.29 | | 0.55 | | |

Unit: NT Thousands

Sales revenue decreased by 16% Net profit decreased by 22%. Main reasons:

Notes :

Export BU shipments are affected by the overseas customers' inventory digestion, leading to a decrease in the net revenue.

The operations of some subsidiaries invested earlier this year is still in construction and development stage, yet to contribute to the bottom line overall.



| Revenue by | y Business: | | | | |
|--------------------|---------------------|---------------------|--------|---------------------|---------------------|
| Business | Jan. – Sep. 2023 | Jan. – Sep. 2022 | Area | Jan. – Sep. 2023 | Jan. – Sep. 2022 |
| Export BUs | 31.37% | 34.48% | Taiwan | 68.30% | 65.24% |
| Fashion BUs | 18.33% | 11.68% | USA | 20.09% | 19.06% |
| Bio-Medical BUs | 36.70% | 30.17% | Canada | 8.68% | 11.17% |
| Others | 13.60% | 23.67% | Others | 2.93% | 4.53% |
| Total | 100.00% | 100.00% | Total | 100.00% | 100.00% |





Invest for the Future

| Name of Investee | Industry | Type of Corporation | Scope of Business | Shares owned by Collins |
|--|---|------------------------|--|-------------------------------|
| J&V Energy Technology Co., Ltd. | Renewable Energy | TPEx 6869 | J&V Energy has adopted a unique strategy, name "One-stop integrated service", providing three major services related to the green energy industry, including renewable energy power plant development, investment initiation and maintenance and operation management. | 0.80% |
| Axman Enterprise Co., Ltd. | Other - Bike Design & Manufacture | TPEx 6804 | Axman provides ODM service for high-end bicycle and E-bike Brand globally. It has been utilizing technical skills for assembly of various bicycles, with flexible production capacity and big warehouse to support customers in global business. Axman's production lines offer assembly of suspension bikes, electric bikes, road bikes, mountain bikes, city bikes, and snow bikes. In recent years, it has entered the field of electric bicycles that require higher assembly technology and sophisticated test equipment to satisfy customer's requirements. | 4.02% |
| Taiwan Bio Therapeutics Co., Ltd. | Biotechnology and Medical Care | TPEx 6892 | Taiwan Bio Therapeutics Co., Ltd. is mainly engaged in the development of new mesenchymal stem cell drug products and the provision of cell medical CDMO services. | 5.82% |
| DV Biomed Co., Ltd. | Biotechnology and Medical Care | TPEx 6539 | DV Biomed pharmaceutical business field includes providing medical supplies, skin care and healthcare products with DV Biomed stem cell ingredient know how; besides, DV Biomed owns more than 10 beauty salons in Taiwan as service and distribution channels of its products. | 2.08% |
| Viscovery Pte Ltd (SG) | AI | Startup | Viscovery has been engaged in the development of AI pattern recognition technology and its applications. | 2.96% |
| Uniconn Interconnections Technology Co., Ltd. | Semiconductor | Startup | Uniconn provides advanced Probe Card, Interposer and Load Broad PCB for renovated back-end process. | 6.05% |



Corporate Sustainability

Environment

Social



- Complying with regulations, we aim to enhance energy efficiency and save water towards a low-carbon future.
- We established a solar power system with a capacity of 162.9 kw and 8 rainwater tanks with 236 thousand liters.
- G2000 conducts greenhouse gas (GHG) checks for all locations, in accordance with the ISO 14064-1.



CHARITY CHAMPIONSHIP

- Following the UN SDGs on 'No Poverty' and 'Zero Hunger,' we have donated and supported projects for charity.
- We provided regular healthcare checks and extensive on-job-training seminars for employees.
- Established a DEI (Diversity, Equity and Inclusion) corporate culture and working environment.

Governance



- Enhanced functions and performance of the Board of Directors and each of Directors.
- Implementing Business Integrity and Secrets, along with Risk Management.
- Improving sustainability reports and corporate governance evaluation results, we strive to take part in sustainability award competition.



Business Development Strategy

Export

- Since Q2 2023, buyers had paid travels to the Asia Pacific region for product sourcing, we have proactively face-toface communicated with customers and made best efforts to secure orders. Also, we are aware of client's financial and risk profile, to enhance tenacity and product design with new features.
- To explore markets outside USA (aiming Mexico and the rest of Latin America), we are also keen to have new customers.
- Continuously strengthening e-comm business, we have expanded product lines (addition to BBQ products), two new products "Pizza Oven" and "Electric Toothbrush" are available via Amazon USA.

Fashion Retail

- By teaming up with international partners, we are introducing more high-end brands to Taiwan. With fashion brands, we can differentiate from competitors in local market and increase presence of stores, especially in regional leading shopping centers.
- Initiated closer cooperations with Japan's BCG and launched new apparel brands at Q square Taipei and Mitsui LaLaPort Taichung. We expect to set up more clothing and food stores in places like outlets and department stores.
- To improve space utilization and efficiency of Shulin logistics center, we have implemented the AGV warehousing system.

Bio-Medical

- Venture: to tap into Bio-Med. Tech., Al and Renewable Energy fields that can bring new technology and innovation.
- Organic and inorganic growth: to look for companies that bring business synergy and create growth momentums to Collins.
- Revitalizing assets from the book of existing investment: to strengthen monitoring and management of postinvestment phase.





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Thank you for your participation.

